ANNEX 1

of the Commission Implementing Decision on the ENI East Regional Action Programme 2018 Part 1

**Action Document for Eastern Partnership Integrated Border Management Flagship initiative: Demarcation of the Belarus-Ukraine border, installation of a stationary X-ray complex at Novaya Huta border crossing point and development of a mobile application supporting the crossing of state borders**

| 1. Title/basic act/CRIS number | Eastern Partnership Integrated Border Management Flagship initiative: Demarcation of the Belarus-Ukraine border, installation of a stationary X-ray complex at Novaya Huta border crossing point and development of a mobile application supporting the crossing of state borders  
CRIS number: ENI/2018/040-619  
financed under European Neighbourhood Instrument |
|---|---|
| 2. Zone benefiting from the action/location | Eastern Europe Region  
Belarus and Ukraine  
The action shall be carried out at the following location: Belarus and Ukraine |
| 4. Sector of concentration/thematic area | Integrated Border Management  
DEV. Aid: YES |
| 5. Amounts concerned | Total estimated cost: EUR 8 310 000  
Total amount of EU budget contribution EUR 6 640 000  
This action is co-financed in parallel by:  
- Republic of Belarus for an amount of EUR 1 160 000  
- Ukraine for an amount of EUR 500 000  
The International Organization for Migration (IOM) is contributing to the budget of the action for an amount of at least EUR 10 000 |
| 6. Aid modality(ies) | Project Modality |
| and implementation modality(ies) | Direct Management – Procurement of supplies  
Indirect management with the International Organization for Migration (IOM) |
|---------------------------------|---------------------------------------------------------------------|
| 7 a) DAC code(s)                | 15210 – Security system management and reform  
33120 – Trade facilitation |
| b) Main Delivery Channel        | 47066 – International Organization for Migration |
| 8. Markers (from CRIS DAC form) | General policy objective | Not targeted | Significant objective | Main objective |
|                                 | Participation development/good governance | ☐ | X | ☐ |
|                                 | Aid to environment | X | ☐ | ☐ |
|                                 | Gender equality (including Women In Development) | X | ☐ | ☐ |
|                                 | Trade Development | ☐ | X | ☐ |
|                                 | Reproductive, Maternal, New born and child health | X | ☐ | ☐ |
| RIO Convention markers         | Not targeted | Significant objective | Main objective |
|                                 | Biological diversity | X | ☐ | ☐ |
|                                 | Combat desertification | X | ☐ | ☐ |
|                                 | Climate change mitigation | ☐ | X | ☐ |
|                                 | Climate change adaptation | X | ☐ | ☐ |
| 9. Global Public Goods and Challenges (GPGC) thematic flagships | Not applicable |
| 10. SDGs                        | Goal 9: Build resilient infrastructure, promote sustainable industrialization and foster innovation |

**SUMMARY**

This action foresees three components supporting different aspects of Integrated Border Management (IBM) in Belarus and Ukraine. The first component is aimed at facilitating the demarcation of the Belarus-Ukraine border. Belarus and Ukraine agreed on the state border line in the State Border Treaty in 1997. By mid-2017, 404 km of the border had been demarcated out of the 1,084 km in total. The purpose of this project is to assist Ukraine and Belarus to complete the demarcation process and to facilitate inter-agency and international coordination and cooperation between Belarus and Ukraine on the issues of border demarcation and control.

The second component of this action concerns the purchase and installation of a new stationary X-ray scanning complex at the Novaya Huta – Novi Yarilovychi road border crossing point at the Belarus-Ukraine border. The new X-ray scanning complex will help the customs and border guard services of Belarus and Ukraine to carry out their work more effectively and efficiently, in particular helping them to detect more easily any illegally transported goods or persons. Novaya Huta - Novi Yarilovychi is the busiest border crossing.
point at Belarus-Ukraine border and it is located on the main road Minsk-Kiev (E95). The new X-ray complex will be hooked up to the existing pre-arrival information exchange system (PRINEX), launched in 2015 and developed with EU support, which enables sharing of data between Belarus and Ukraine border and customs services. The third component of this action is aimed at supporting citizens and traders planning to cross the external borders of Belarus and Ukraine. The concept still needs to be developed, but it could include the possibility for booking border crossing time in advance and providing real-time information about the time needed for customs checks, supported by online video material. The application for mobile devices shall be developed taking into account best practises with similar applications used in other countries and keeping in mind long term financial sustainability for using the application.

EU financing for this action is almost 80%. IOM provides a minor contribution. Belarus and Ukraine will co-finance in parallel the remaining 20% of costs. Details are provided in section 4.3.

1 CONTEXT
1.1 Sector/Country/Regional context/Thematic area

Ukraine
Ukraine is a lower-middle-income country with a population of 45.2 million inhabitants. According to IMF world economic outlook, Ukraine's GDP per capita in 2016 was USD 2 052 (138th of 189 countries), and its GDP per capita at Purchasing Power Parity (PPP) USD 8 230 (116th). According to most recent available figures for human development index (HDI), Ukraine's HDI in 2015 was 0.743, which gave the country the rank of 84th out of 185 states. The HDI of the region "Europe and Central Asia" stood at 0.756, placing Ukraine slightly below the regional average.

Belarus
Belarus is an upper-middle-income country with a population of 9.5 million inhabitants. According to IMF world economic outlook for 2016, Belarus' GDP per capita was USD 5 092 (92nd out of 189 countries), and its GDP per capita at Purchasing Power Parity (PPP) USD 17 497 (72nd out of 189 countries). Compared to the other Commonwealth of Independent States (CIS), Belarus has a relatively high level of socioeconomic development. According to most recent available figures for human development index Belarus' HDI in 2015 was 0.796, which gave the country the rank of 52nd out of 187 states. The HDI of the region "Europe and Central Asia" stood at 0.756, placing Belarus slightly above the regional average.

1.1.1 Public Policy Assessment and EU Policy Framework

Eastern Partnership
Belarus and Ukraine are EU’s partners in the framework of the Eastern Partnership (EaP), which commits to building strong and mutually beneficial relations. The Eastern Partnership flagship initiative for Integrated Border Management was created in 2010. It aims at improving security, reducing smuggling and human trafficking and facilitating mobility of
people across the borders in the Eastern Partnership region. It provides support to the development of national IBM strategies and promotes national and international coordination and cooperation among all the relevant authorities and agencies involved in border security and trade facilitation to establish effective, efficient and coordinated border management, in order to reach the objective of open, but well controlled and secure borders.

**EU Policy Framework: Ukraine**

Ukraine is a priority partner for the European Union in the Eastern Partnership. An Association Agreement (AA), including a Deep and Comprehensive Free Trade Area (DCFTA) between the EU and Ukraine, was signed in 2014. The Association Agreement promotes deeper political ties, stronger economic links and the respect for common values.

In the area of integrated border management, Ukraine adopted its first national IBM Concept in 2010, and it was revised in 2015. The related Action Plan contains a list of specific tasks including enhancement of the legal framework, enhancing cooperation with national and international stakeholders, and bringing the procedure of border crossing of persons, vehicles and goods in line with EU standards. EU is committed to supporting Ukraine in the implementation of the national IBM Concept.

In the area of customs, EU's cooperation aims at the gradual alignment of Ukraine's customs legislation to the EU customs acquis. The EU-Ukraine Association Agenda, which has to facilitate the implementation of the Association Agreement, includes the priorities on "Risk management and fight against fraud" and "Investment in Customs Modernisation". An EU-Ukraine Customs Sub-Committee is established and meets regularly to monitor the implementation of Chapter 5 "Customs and trade facilitation" of the Association Agreement. In the 2014 Association Agreement Ukraine took up the commitment to develop and implement an Authorised Economic Operator (AEO) concept in line with the EU legislation. The expected future accession of Ukraine to the conventions on a "Common transit procedure" and on the "Simplification of formalities in Trade in Goods" with subsequent participation in the EU's common transit system will be an important step forward in the country's integration into the EU customs system. Ukraine has the status of an informal observer in the EU-EFTA Working Group on "Common Transit and the Simplification of Formalities in Trade in Goods" and has become a party to the Pan-Euro-Mediterranean Convention on Preferential Rules of Origin (PEM).

In November 2010 the EU presented a Visa Liberalisation Action Plan (VLAP) to Ukraine, containing benchmarks on IBM which needed to be fulfilled before visa liberalisation could be granted for the country. The European Commission published a legislative proposal for a visa free regime with Ukraine in April 2017, which was endorsed by the European Council in May 2017. The visa-free regime was introduced as of 11 June 2017. Under the revised visa-waiver suspension mechanism, Ukraine has to continuously fulfil the VLAP benchmarks (to avoid suspension of the visa-free regime).

**EU Policy Framework: Belarus**

Building on positive steps undertaken by Belarus, the EU lifted most of the restrictive measures against Belarus in February 2016. An EU-Belarus "Coordination Group" was set up in April 2016 and meets twice per year. In 2017, Partnership Priorities for EU-Belarus relations were mutually agreed upon.
In the area of integrated border management, Belarus has drafted a national IBM Strategy, but it has not yet been adopted. Several principles of IBM are however applied in practise.

In the area of customs cooperation, the EU-Belarus Customs Dialogue resumed its work in 2016. In October 2016 the State Customs Committee of Belarus and the European Commission agreed on an Action Plan for 2016-2019 for the EU-Belarus Customs Dialogue. It prioritizes policy and technical cooperation relating to trade facilitation (including customs valuation practices, customs transit, risk analysis and management and post-clearance control activities), combatting customs fraud and enforcing IPR protection, as well as capacity building and customs modernisation. There is increased inflow of illicit cigarettes from Belarus to the EU, as Belarussian products account for around 15% of the illicit tobacco market in the EU. The EU invites Belarus to enhance the fight against illicit trade in tobacco products and strengthen the cooperation with the Commission/OLAF in this regard (the issue was raised at the 4th meeting of the EU-Belarus Coordination Group, 19 – 20 December 2017). In the coming years, Ukraine will raise its excise duty rates on tobacco products in accordance with the Association Agreement. This may increase the smuggling of cigarettes from Belarus to Ukraine and further. FRONTEX and the State Customs Committee of Belarus signed a Protocol on cooperation in November 2016. A joint declaration for an EU-Belarus Mobility Partnership was signed in October 2016 by EU, Belarus and seven EU member states. It foresees cooperation on a number of issues aiming at well-managed migration and mobility, including different aspects of integrated border management.

Belarus is a member of the Customs Union with Russia, Kazakhstan Kyrgyzstan and Armenia. Apart from further harmonisation efforts linked to the formation of the Customs Union, the creation of a pre-arrival info exchange system with EU countries is the government’s main priority as to Europe at the moment. However possibility to exchange pre-arrival information with third countries depends on adoption of a regulatory framework in the EU.

Cooperation between Belarus and Ukraine

The EU is committed to supporting regional cooperation relating to Integrated Border Management. The EU has financed a number of projects supporting Integrated Border Management at the Belarus-Ukraine border. The projects have promoted cooperation of customs and border guard agencies, supplied equipment for customs and border guards, and facilitated the development of different cooperation agreements between the two countries.

Cooperation between Belarus and Ukraine in the sphere of customs information exchange is based on the "Protocol on Information Exchange between the State Customs Committee of the Republic of Belarus and the State Fiscal Service of Ukraine Concerning Goods and Vehicles Crossing the Customs Border of Belarus and Ukraine", which entered into force on 12 September 2004. Complementary "Regulation on the Interaction of Information Systems during Pre-Arrival Information Exchange between the State Customs Committee of the Republic of Belarus and the Ministry of Revenue and Taxes of Ukraine" (now State Fiscal Service) was negotiated in the framework of the EU-funded PRINEX project and signed on 20 June 2014. It provides for a solid legal basis for the data exchange between the customs services of the two countries. Belarus and Ukraine are both parties to the TIR convention.

1.1.2 Stakeholder analysis

Ukraine
The key stakeholders for this action include:

- The Ministry of Foreign Affairs of Ukraine, which conducts Ukraine’s foreign policy and international relations, and protects the interests of Ukrainian citizens abroad. The Ministry of Foreign Affairs of Ukraine also has the responsibility for organising and supervising border demarcation of the state borders of Ukraine, and will the key partner for the border demarcation aspects of this action.

- The State Border Guard Service of Ukraine, which is the body of state administration responsible for ensuring border security. It also has the overall responsibility for the implementation of the national IBM Concept. It will be an important project partner for the border demarcation related activities.

- The State Service of Ukraine for Geodesy, Cartography and Cadastre, which is responsible for the implementation of the state policy in the matter of topography, geodesy, cartography, land relations and state land cadastre. It will be an important project partner for the border demarcation related activities.

- The State Fiscal Service of Ukraine, which is responsible for pursuing state customs policy, regulation and control in customs matters, organising customs control and customs clearance and preventing smuggling and other crimes and administrative violations in the customs. It will be the key interlocutor for the aspects of this action concerning the installation of the stationary X-ray scanning complex as well as development of mobile application.

Belarus

The key stakeholders for this action include:

- The State Border Committee of the Republic of Belarus, which is the republican body of state administration responsible for conducting state border policy, ensuring border security, organising and supervising border demarcation, is in charge of regulation and control in this area, and coordinates the activities of state bodies and other organizations in the field of the state border policy and border security. It will be the key partner for the border demarcation aspects of this action.

- The State Customs Committee of the Republic of Belarus, Gomel Custom House and Minsk Central Custom House, which are the republican bodies of state administration responsible for pursuing state customs policy, regulation and control in customs matters, organizing customs control and customs clearance, preventing smuggling and other crimes and administrative violations in the customs. They will be the key interlocutors for the aspects of this action concerning the installation of the stationary X-ray scanning complex as well as development of mobile application.

1.1.3 Priority areas for support/problem analysis

Belarus-Ukraine state border

The Belarus-Ukraine border stretches for approximately 1,084 km and runs mainly across a flat, marshy and wooded, land terrain. Around 340 km of the border run in water, including the rivers Pripyat, Dnepr and Sozh. Approximately 120 km of the border run across the contaminated area adjacent to the Chernobyl Nuclear Power Plant. The Belarus-Ukraine state border is established in the State Border Treaty, which was signed in 1997 and entered into force in 2013. By mid-2017, only 404 km of the border had been demarcated. Belarus and
Ukraine have jointly approached the European Union with a request to help finalising the demarcation effort of the state border.

**Crossing the state border**

There are six railway, nine international road and three river border crossing points as well as 16 border crossing points for local traffic (open only for nationals of Belarus and Ukraine) along the Belarus-Ukraine state border.

Novaya Huta – Novi Yarylovychi is the busiest road border crossing point at the Belarus-Ukraine border. It is located at branches A and B of the Pan-European Transport Corridor IX (Helsinki–St.Petersburg–Moscow/Pskov/Kaliningrad/Klaipeda–Kiev–Chisinau–Bucharest – Dimitrovgrad–Alexandropouli). Approximately 200 cargo vehicles and 40 buses pass through this border crossing on each day. Due to the significant distance (approximately 2 km) between the vehicle checking installations at Belarus and Ukraine sides, this border crossing point is considered being a high risk one susceptible to illegal actions when goods and vehicles are moved from one checking point to the other.

The EU supplied about a dozen mobile X-rays in 2009/2010 to Belarus and Ukraine customs services, but these X-rays are now at the end of their lifecycle. In 2013-2016 Belarus and Ukraine established a pre-arrival information exchange system "PRINEX" with EU support, which automatized and digitalized data input in the working processes of the customs services of the two countries. It helped to reduce the number of errors and opportunities for misconduct. Currently, an automated video-control tool is being installed and connected to PRINEX at Novaya Huta – Novi Yarilovychi border crossing point.

Belarus and Ukraine have approached the EU with a request to purchase and install one stationary X-ray scanning complex on a pilot basis at the Belarus-Ukraine border. It has been agreed that the X-ray will be installed at the Belarusian side of the border, at Novaya Huta, but it will equally serve the customs and border guard services of Ukraine. Relevant protocols and agreements will need to be developed for that purpose during the implementation period. Also, works on the site are needed in order to establish necessary facilities to host and operate the X-ray scanning complex.

**Services available for citizens and traders**

Although some initiatives already exist (e.g. [https://belarusborder.by](https://belarusborder.by)), Belarus and Ukraine would like to develop mobile applications, providing support and information for citizens and traders planning to cross state borders. Although the concept still needs to be developed, it could include the possibility for booking border crossing time in advance and providing real-time information about the time needed for customs checks, supported by online video material. Examples of best practise from EU member states to be used could be the Estonian "Go Swift" or Polish "Granica". The implementation of this project will involve the purchase and installation of video cameras at selected pilot border crossing points, developing software either on the basis of existing applications or in close coordination with them. The application for mobile devices shall be developed taking into account best practises with similar applications used in other countries and keeping in mind long term financial sustainability for using the application.
## 2 RISKS AND ASSUMPTIONS

<table>
<thead>
<tr>
<th>Risks</th>
<th>Risk level (H/M/L)</th>
<th>Mitigating measures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Delays or other complications in the procurement for supplies</td>
<td>M</td>
<td>Launching of procurement well in advance to allow sufficient time for any clarifications, correction and/or re-launch in case needed</td>
</tr>
<tr>
<td>Clashes in the timing of delivery of different supplies, services and works</td>
<td>M</td>
<td>An international organisation will be tasked to take care of the coordination of the different tasks to ensure optimum timing</td>
</tr>
<tr>
<td>Delays in the implementation of the activities, which are realised through the national co-financing of Belarus and Ukraine</td>
<td>M</td>
<td>Parallel agreements with Ukraine and Belarus need to be concluded (at an appropriate level) for the parts of the action that they are in charge of implementing with clear indications of consequences in case of non delivery</td>
</tr>
<tr>
<td>Difficulties in agreeing on the sharing of scanning results</td>
<td>M</td>
<td>The sharing of scanning results will be based on the existing PRINEX system, which already foresees sharing of different data between Belarus and Ukraine. IOM will facilitate bilateral talks and development of new bilateral protocols allowing the sharing of scans.</td>
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### Assumptions

1. There is commitment and interest on the part of the two beneficiary countries’ administrations to share information amongst each other, harmonise procedures/systems/practices amongst each other in accordance with EU standards and/or project recommendations.
2. The two beneficiary countries will make sufficient numbers of appropriate qualified personnel available for project activities.
3. Project participants of the two beneficiary countries will keep working in their institutions for sufficient time so that the skills and knowledge obtained can be properly applied and transferred to colleagues.

## 3 LESSONS LEARNT, COMPLEMENTARITY AND CROSS-CUTTING ISSUES

### 3.1 Lessons learnt

Lessons learned from previous cooperation with Belarus and Ukraine in the area of integrated border management cooperation include:
• Cooperation projects need to be developed through a constant and often time-consuming dialogue with the governments of the partner countries.

• Cooperation projects have to be tailor-made and have to focus on specific requirements of the individual beneficiary countries, which are diverse as regards to their development levels and foreign policy orientation.

• The provision of equipment has to be linked to training sessions dedicated to the equipment’s use and maintenance.

3.2 Complementarity, synergy and donor coordination

This project will build on a number of earlier projects supporting integrated border management and border demarcation in Belarus and Ukraine. An overview of such earlier projects is provided below, and their experiences need to be taken into account in the implementation of this project. Furthermore, coordination of implementation of this action with the CBC programmes will be of added value.

This project has synergy with other currently ongoing actions in Belarus and Ukraine, in particular with the recently launched project "Helping Belarus address the phenomenon of increasing number of irregular migrants", foreseen to be implemented in 2018-2022, and the new foreseen Sector Policy Support Programme for Integrated Border Management in Ukraine.

Border demarcation

The EU has supported border demarcation efforts of Belarus and Ukraine in the past, in particular at the borders shared with the EU, mainly through the relevant Cross Border Cooperation Programmes. The EU also helped to install optical-fiber communication lines along the border of Belarus with Poland.

Border crossing infrastructure

Border crossing infrastructure was improved with EU support in both Ukraine and Belarus, and helped to reconstruct several border crossing points. These have been financed mainly through the Cross-Border Cooperation Programmes and implemented at the borders facing the EU, such as Kozlovichi and Grigorovshchina. There are four Cross Border Cooperation programmes currently operating with Belarus and Ukraine (i.e. "Latvia-Lithuania-Belarus", "Poland-Belarus-Ukraine", "Romania-Moldova-Ukraine" and "Hungary-Slovakia-Romania-Ukraine"), which will continue having a focus on activities at the borders (including border crossing infrastructure) shared with the EU.

Customs cooperation

The EU has supported customs cooperation with Belarus and Ukraine, and already supplied 12 mobile X-ray scanning complexes in 2009-2010. The mobile X-rays were placed mainly at border crossing points at the EU borders and have now come to the end of their lifecycle.

This action will also build on the PRINEX-project, implemented in 2013-2016, which supported the customs authorities of Ukraine and Belarus to set up a new electronic pre-arrival information exchange system. PRINEX allows for sharing of over twenty different types of data sets between Ukraine and Belarus customs and border authorities, as regulated in related protocols signed by the participating countries.
This action will be implemented in close coordination with the Eastern Partnership IBM Flagship Initiative project "IVCO" (Intelligent Automated Video Control), which will be implemented in 2017-2019. It foresees the installation of an automated video control system at Novaya Huta – Novi Yarylovychi border crossing point and hooking it up to the PRINEX system. The new system will automatically scan the number plate and take photographs of vehicles approaching the border crossing point and provide information on the number plate, the country of registration, the vehicle make and the number of persons in the vehicle to the customs and border guard services on both sides of the frontier.

Capacity building in Integrated Border Management

This action will build on the earlier capacity building initiatives funded by the EU for integrated border management in Belarus and Ukraine, such as:

- IBM flagship initiative projects "Strengthening Surveillance and Bilateral Coordination Capacity along the Common Border between Belarus and Ukraine" (SURCAP, SURCAP-2), which helped building trust between the state border services of Belarus and Ukraine and provided equipment for the border guards.

- IBM flagship initiative project "Introduction of an automated intelligent video-control system at the road border crossing point Novaya Huta – Novi Yarylovychi at the Belarus-Ukraine frontier" (IVCO), implemented in 2017-2019, which is increasing efficiency and effectiveness of the work of the Belarusian and Ukrainian customs services, working at the road BCP Novaya Huta – Novi Yarylovychi.

- IBM flagship initiative project "Support to the Creation of an Electronic System of Pre-arrival Information Exchange between Customs Authorities of Belarus and Ukraine” (PRINEX), implemented in 2013-2016, which significantly increased the effectiveness of customs procedures all road BCP along the common border, leading to reduced border crossing time, decreased number of irregular trans-border movements of vehicles and goods, as well as to reduced number of cases of customs fraught.

- Eastern Partnership "IBM Capacity Building Project", implemented by FRONTEX in 2014-2018, including various training events and study visits for representatives of the six Eastern Partnership countries, which, inter alia, have supported the beneficiary countries' implementation of the concept of integrated border management in their national system.

- European Border Assistance Mission for Moldova and Ukraine (EUBAM), which has been supporting improvement in border management standards in Moldova and Ukraine by providing technical input, inter alia, for the settlement process of the Transnistrian conflict since late 2005.


- Twinning projects with the State Border Guards Service of Ukraine and Customs services of Ukraine.

Donor coordination:

European Union is one of the few donors supporting Integrated Border Management related issues in Belarus and Ukraine. The international organisations, which are active in this field
in Belarus, are the International Organization for Migration (IOM) and the United Nations Development Programme (UNDP), which both mostly implement EU-funded projects. It should be noted, though, that also Russia provides significant aid to Belarus but its extent is very difficult to assess. In the Ukraine, the U.S. is the only major active donor, apart from the EU. In both Ukraine and Belarus, the EU Delegations hold regular contacts and consulting meetings with the main actors.

3.3 Cross-cutting issues

Good governance: The project will promote the principles of good governance, in particular ownership and fight against corruption. The project will promote dialogue between the state administrations of Ukraine and Belarus at different levels. It will also help strengthen the partner countries' capacities to better deal with the management of international borders in line with international best practice.

Environment: The project is expected to reduce waiting time of trucks and busses, which will have a positive impact on the nature adjacent to Novaya Huta – Novi Yarilovychi border crossing point (reduced levels of car exhaust fumes and litter).

Gender: Improved capacity to check contents of trucks and buses will play an important role in fighting trafficking in human beings, including for sexual exploitation. The action will make a specific focus on enhanced of professional capacity building of female workers representing benefiting agencies by facilitating their participation in project activities.

4 Description of the action

4.1 Objectives/results and options

This programme is relevant for the Agenda 2030. It contributes primarily to the progressive achievement of SDG target(s) 9.1 but also promotes progress towards Goal(s) 8.7 and 17.1. This does not imply a commitment by the countries benefiting from this programme.

The overall objective (impact):

The overall objective of this action is to contribute to the enhancement of security of the Belarus-Ukraine state border and to enhance good neighbourly relations, cooperation and coordination between Belarus and Ukraine in line with the principles of integrated border management.

Specific objectives (outcomes):

The specific objectives of this action are the following:

1. To facilitate the process of demarcation of the Belarus-Ukraine state border.
2. To enhance the efficiency and effectiveness of the work of customs and border guard services at the Novaya Huta – Novi Yarilovychi border crossing point. To reduce time needed to carry out customs and border crossing formalities for trucks and buses. To fight smuggling more effectively.
3. To facilitate border crossing and reduce queuing time for citizens.

Expected results (outputs):

1. The Belarus-Ukraine state border is demarcated with clearly visible border signs to the maximum extent possible. Relevant border demarcation documents are produced and signed between Belarus and Ukraine. Local inhabitants are better aware of the presence and importance of the state border. The capacity of Belarus and Ukraine to detect and deal with border violations is increased.

2. A stationary X-ray scanning complex is delivered and installed at Novaya Huta border crossing point and is linked up to the existing PRINEX system. Necessary bilateral protocols are signed enabling the sharing of data between Belarus and Ukraine.

3. Mobile applications have been designed, developed and launched for Belarus and Ukraine. They are providing real time information about the situation at different border crossing points of Ukraine and Belarus, including information on the length of queues, expected waiting time, and possibly also providing the possibility for booking a border crossing time in advance.

4.2 Main activities

Component 1: Demarcation of Belarus-Ukraine border

- Facilitation of regular meetings between concerned authorities of Belarus and Ukraine on issues related to the state border and its demarcation
- Determination and agreement between Belarus and Ukraine of the location of each border sign along the still non-demarcated Belarus-Ukraine border
- Development and publication of demarcation documents, including bilateral protocols on the each border sign
- Purchase and delivery of border posts (up to 3 000) and buoys
- Purchase and delivery of radiation detection equipment allowing to carry out works at the Chernobyl exclusion zone
- Purchase and delivery of vehicles allowing the delegations of Belarus and Ukraine to reach the border easily for purposes of demarcation and signing bilateral protocols
- Works related to the installation of border posts and buoys along the still non-demarcated Belarus-Ukraine border, taking into account specific measures needed for works in the Chernobyl contaminated zone
- Construction of log roads and foot bridges in order to perform border demarcation in the swampy areas most vulnerable to smuggling activities (this new infrastructure would be used to complete demarcation as well as to patrol the border in future)
- Clearance of felled area along the border line (up to 750 km width 12 m).
- Facilitation of inter-agency cooperation between Belarus and Ukraine on border management
- Organisation of up to 5 joint visits of concerned authorities of Belarus and Ukraine to EU countries to study relevant experiences and practises in border demarcation and maintenance

Component 2: Purchase and installation of a stationary X-ray complex at Novaya Huta – Novyi Yarilovychi border crossing point
- Facilitation of regular meetings between concerned authorities of Belarus and Ukraine, including in view of concluding necessary bilateral protocols on sharing data
- Organisation of study visits for relevant specialist from Belarus and Ukraine to EU countries to study relevant experiences and practises in installation, integration and use of stationary vehicle X-Ray scanners at the BCP as well as in risk assessment techniques and analysis of X-ray images.
- Purchase and delivery of a stationary X-ray scanning complex in line with local requirements and including a warranty period and maintenance services ideally for the expected lifetime of the equipment, depending on offers received during procurement
- Elaboration of a technical plan for the required works at Novaya Huta site in line with local requirements, procurement to determine a construction company
- Carrying out works at Novaya Huta to establish necessary conditions for the installation of the X-ray scanning complex (buildings, lanes, electricity connection)
- Installation of the X-ray scanning complex at Novaya Huta
- Procurement of software to ensure compatibility with PRINEX system and other possible IT systems in place
- Development of bilateral protocols and agreements between Belarus and Ukraine facilitating the transfer/sharing of X-ray scanning data via PRINEX
- Organisation of end-user and system administrator trainings for customs’ and border guards’ staff working at Novaya Huta – Novi Yarilovychi (for up to 100 persons)

**Component 3: Development of a mobile application**

- Review of mobile applications used in other countries, such as Granitsa in Poland and Go Swift in Estonia, organisation of study visits to selected countries for customs and border guards of Belarus and Ukraine to have a closer look at the existing mobile applications in reality, assessment of the feasibility for developing similar ones for Ukraine and Belarus
- Capacity building training for customs expert involved in software design, development and administration
- Design of mobile application for Belarus and Ukraine taking into account possible existing mobile applications and specific language requirements
- Purchase and installation of cameras at selected BCPs at Belarus – Ukraine border
- Launch of the mobile application
- Promotion activities

**Activities applicable to all components:**

- Engagement of International Experts in relevant professional spheres to assist with the implementation of specifics project tasks including organization of conferences, trainings, seminars, study visits, assessment missions, development of SOPs, TORs for system to be developed, technical specifications for equipment procurement, etc.
- Organisation of expert-level coordination meetings for Belarus and Ukraine stakeholders through the whole project implementation period in order to guarantee coherence in implementation of all three components of the project on both sides of the border ensuring a simultaneous execution pace in both countries.
- Facilitation of bilateral meetings for Belarus and Ukraine customs, border guard and other relevant agencies involved in project implementation to improve cooperation between the services present at the border.
- Organisation of communication and visibility events at key junctures of the action, including publicising the completion of border demarcation, the installation and launch of the stationary X-ray scanning complex and the launch of mobile applications (expected number of events is 5-10).

4.3 Intervention logic

The project will be implemented in line with the principles of Integrated Border Management. This project aims at facilitating cooperation and coordination between relevant services at national level as well as internationally. It is aimed at promoting cooperation and building trust between relevant services within Belarus and Ukraine, as well as between Belarus and Ukraine during the implementation of each of the project components.

The project implementation will follow best European standards and international practises related to the specific themes concerned. For example, international best practise shows that X-ray scanning complexes are the most effective instruments of customs control of bulky cargo and vehicles. In accordance with SAFE standards of the World Customs Organization the use of scanning has been established as one of the basic standards for operational control of containers and cargoes of high risk. The average time of scanning and analysis of 1 vehicle is 10 minutes while physical inspection lasts for on average 3 hours.

Implementation of this project will be carried out using competitive selection procedures for identifying most suitable implementing organisations. It is known that there are several (but limited number of) potential suppliers for the type of stationary X-ray scanning complex, that is required for Novaya Huta. A competitive selection will be carried out among the potential suppliers to ensure best value for money. Also, for the demarcation of the Ukraine-Belarus border there may be several possible contractors, both for the manufacturing of the border posts and buoys as well as for the actual works.

This project will be implemented through co-financing in order to ensure ownership and commitment of all parties to the project implementation and results. In line with the principles of IBM flagship initiative, EU financing is foreseen to cover 80% of the costs, while the remaining 20% will be provided by Ukraine and Belarus. The co-financing provided by Belarus and Ukraine will be parallel co-financing provided outside the delegation agreement between EU and IOM. The contribution of Belarus will be indicatively spent on the purchase and delivery of border posts, border demarcation works and financing part of the works needed at Novaya Huta and the purchase of IT equipment. The contribution of Ukraine will be indicatively spent on the purchase of border posts and the purchase of selected IT equipment.

5 IMPLEMENTATION

5.1 Financing agreement

In order to implement this action, it is not foreseen to conclude a financing agreement with the partner country, referred to in Article 184(2)(b) of Regulation (EU, Euratom) No 966/2012.

5.2 Indicative implementation period

The indicative operational implementation period of this action, during which the activities described in section 4.1 will be carried out and the corresponding contracts and agreements
implemented, is 60 months from the date of adoption by the Commission of this Action Document.

Extensions of the implementation period may be agreed by the Commission’s authorising officer responsible by amending this decision and the relevant contracts and agreements; such amendments to this decision constitute technical amendments in the sense of point (i) of Article 2(3)(c) of Regulation (EU) No 236/2014.

5.3 Implementation modalities

Both in indirect and direct management, the Commission will ensure that EU appropriate rules and procedures for providing financing to third parties are respected, including review procedures, where appropriate, and compliance of the action with EU restrictive measures affecting the respective countries of operation.

5.3.1 Procurement (direct management)

<table>
<thead>
<tr>
<th>Subject</th>
<th>Type</th>
<th>Indicative number of contracts</th>
<th>Indicative trimester of launch of the procedure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Border buoys, radiation detection equipment, vehicles, X-ray scanning complex, IT equipment etc.</td>
<td>supplies</td>
<td>5-7</td>
<td>4th quarter of 2018</td>
</tr>
</tbody>
</table>

5.3.2 Indirect management with an international organisation

A part of this action may be implemented in indirect management with International Organization for Migration (IOM) in accordance with Article 58(1)(c) of Regulation (EU, Euratom) No 966/2012. This implementation entails the organisation and procurement of all services, as well as, possibly, some supplies and works required for the implementation of the three components of the project, as described in section 4 above. This implementation is justified because:

- With the exception of IOM and UNDP, there are few international organisations present in both beneficiary countries and that have relevant experience and track record.
- IOM can build on its long-term relationship with project beneficiaries, something that is particularly important when working with law enforcement agencies in Belarus and Ukraine;
- Given the rather complicated nature of this action, consisting of a large number of supplies, works and services, there is a need for careful supervision and coordination of the implementation, which is best to be done by a specialised entity such as the IOM;
- IOM has significant experience in supporting governments in related areas such as IBM, data management, capacity building, etc.;
- Prior experience and very good performance of IOM in an earlier IBM Flagship Initiative projects concerning the border of Belarus and Ukraine, which this action will partially build on;
- The extensive experience of IOM in implementing projects in Belarus and Ukraine, including those implemented in partnership with the key stakeholders directly involved in this project action, is likely to help avoiding delays at the project start-up phase often caused by project registration procedures.

The entrusted entity would carry out the following budget-implementation tasks: recruitment of external experts, organization of coordination meetings for beneficiaries and other project events, running public procurement procedures for services, as well as for some supplies and works, concluding and managing the resulting contracts, including making of related payments.

If negotiations with the above-mentioned entrusted entity fail, this part of the action may be implemented in indirect management with United Nations Development Programme (UNDP). The implementation by this alternative entrusted entity would be justified because:

- With the exception of IOM and UNDP there are few other international organisations, present both in Belarus and Ukraine and that have relevant experience and track record;
- UNDP can build on its long-term relationship with the governments of Belarus and Ukraine and its experience of implementing technical cooperation projects in a great variety of thematic areas;
- Good performance of UNDP in other EU-funded project, which were implemented with the State Border Committee of Belarus as the main project partner (BOMBEL, AMBEL);
- Due to UNDP's extensive experience in implementing projects in Belarus and Ukraine, and its familiarity with project registration procedures, which are rather complicated and time-consuming, project activities could start without significant delay.

The alternative entrusted entity would carry out the following budget-implementation tasks: recruitment of external experts, organization of coordination meetings for beneficiaries and other project events, running public procurement for services, supplies and works, concluding and managing the resulting contracts, including making of related payments.

### 5.4 Scope of geographical eligibility for procurement and grants

The geographical eligibility in terms of place of establishment for participating in procurement and grant award procedures and in terms of origin of supplies purchased as established in the basic act and set out in the relevant contractual documents shall apply.

The Commission’s authorising officer responsible may extend the geographical eligibility in accordance with Article 9(2)(b) of Regulation (EU) No 236/2014 on the basis of urgency or of unavailability of products and services in the markets of the countries concerned, or in other duly substantiated cases where the eligibility rules would make the realisation of this action impossible or exceedingly difficult.

### 5.5 Indicative budget

<table>
<thead>
<tr>
<th>EU contribution (in EUR)</th>
<th>Indicative third party</th>
</tr>
</thead>
</table>

[16]
<table>
<thead>
<tr>
<th>Contribution (in EUR)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>5.3.1 - Procurement (direct management)</td>
<td>3 300 000</td>
</tr>
<tr>
<td>5.3.2 - Indirect management with International Organization for Migration (IOM)</td>
<td>3 340 000</td>
</tr>
<tr>
<td>Parallel co-financing by Belarus</td>
<td>-</td>
</tr>
<tr>
<td>Parallel co-financing by Ukraine</td>
<td>-</td>
</tr>
<tr>
<td>Totals</td>
<td>6 640 000</td>
</tr>
</tbody>
</table>

5.6 Organisational set-up and responsibilities

A project steering committee will be set up to oversee and validate the overall direction and policy of the project (or other responsibilities to be specified) and will be convened indicatively twice a year. The project steering committee shall be made up of representatives of the relevant services from Belarus and Ukraine, of the implementing agency, of the Delegations of the European Union to the Republic of Belarus and Ukraine.

5.7 Performance monitoring and reporting

The day-to-day technical and financial monitoring of the implementation of this action will be a continuous process and part of the implementing partner’s responsibilities. To this aim, the implementing partner shall establish a permanent internal, technical and financial monitoring system for the action and elaborate regular progress reports (not less than annual) and final reports. Every report shall provide an accurate account of implementation of the action, difficulties encountered, changes introduced, as well as the degree of achievement of its results (outputs and direct outcomes) as measured by corresponding indicators, using as reference the logframe matrix (for project modality) or the list of result indicators (for budget support). The report shall be laid out in such a way as to allow monitoring of the means envisaged and employed and of the budget details for the action. The final report, narrative and financial, will cover the entire period of the action implementation.

The Commission may undertake additional project monitoring visits both through its own staff and through independent consultants recruited directly by the Commission for independent monitoring reviews (or recruited by the responsible agent contracted by the Commission for implementing such reviews).

5.8 Evaluation

Having regard to the nature of the action, a final evaluation will be carried out for this action or its components via independent consultants contracted by the Commission. It will be carried out for accountability and learning purposes at various levels (including for policy revision).
The Commission shall inform the implementing partners at least two months in advance of the dates foreseen for the evaluation missions. The implementing partners shall collaborate efficiently and effectively with the evaluation experts, and inter alia provide them with all necessary information and documentation, as well as access to the project premises and activities.

The evaluation reports shall be shared with the partner country and other key stakeholders. The implementing partner and the Commission shall analyse the conclusions and recommendations of the evaluations and, where appropriate, in agreement with the partner countries, jointly decide on the follow-up actions to be taken and any adjustments necessary, including, if indicated, the reorientation of the project.


The financing of the evaluation shall be covered by another measure constituting a financing decision.

5.9 Audit

Without prejudice to the obligations applicable to contracts concluded for the implementation of this action, the Commission may, on the basis of a risk assessment, contract independent audits or expenditure verification assignments for one or several contracts or agreements.


The financing of the audit shall be covered by another measure constituting a financing decision.

5.10 Communication and visibility

Communication and visibility of the EU is a legal obligation for all external actions funded by the EU.

This action shall contain communication and visibility measures which shall be based on a specific Communication and Visibility Plan of the Action, to be elaborated at the start of implementation and supported with the budget indicated in section 5.5 above.

In terms of legal obligations on communication and visibility, the measures shall be implemented by the Commission, the partner country, contractors, grant beneficiaries and/or entrusted entities. Appropriate contractual obligations shall be included in, respectively, the financing agreement, procurement and grant contracts, and delegation agreements.

The Communication and Visibility Manual for European Union External Action shall be used to establish the Communication and Visibility Plan of the Action and the appropriate contractual obligations shall be included in the financing agreements or delegation agreements.
With regards to the Neighbourhood East, all EU-supported actions shall be aimed at increasing the awareness level of the target audiences on the connections, the outcome, and the final practical benefits for citizens of EU assistance provided in the framework of this action. Visibility actions should also promote transparency and accountability on the use of funds.

Outreaching/awareness raising activities will play a crucial part in the implementation of the action, in the case of budget support the national government shall ensure that the visibility of the EU contribution is given appropriate media coverage. The implementation of the communication activities shall be the responsibility of the implementing organisations, and shall be funded from the amounts allocated to the Action.

All necessary measures will be taken to publicise the fact that the action has received funding from the EU in line with the Communication and Visibility Manual for EU External Actions. Additional Visibility Guidelines developed by the Commission (European Neighbourhood Policy and Enlargement Negotiations) will be strictly adhered to.

Where relevant, the provisions of the Financial and Administrative Framework Agreement concluded between the European Union and the selected international organisations shall apply.

It is the responsibility of the implementing organisation to keep the EU Delegations and, where relevant, DG NEAR, fully informed of the planning and implementation of the appropriate milestones specific visibility and communication activities.

The implementing organisation shall report on its visibility and communication actions, as well as the results of the overall action to the relevant monitoring committees.

This action will be communicated externally as part of a wider context of EU support to the country, and where relevant to the Eastern Partnership region in order to enhance the effectiveness of communication activities and to reduce fragmentation in the area of EU communication.

The implementing organisation shall coordinate all communication activities with EU Delegations as well as regional communication initiatives funded by the European Commission to the extent possible. All communication strategies developed as part of this action shall ensure they are in line with the priorities and objectives of regional communication initiatives supported by the European Commission and in line with the relevant EU Delegation's communication strategy under the "EU4Country" umbrella initiative.
APPENDIX - INDICATIVE LOGFRAME MATRIX (FOR PROJECT MODALITY) ¹

The activities, the expected outputs and all the indicators, targets and baselines included in the logframe matrix are indicative and may be updated during the implementation of the action, no amendment being required to the financing decision. When it is not possible to determine the outputs of an action at formulation stage, intermediary outcomes should be presented and the outputs defined during inception of the overall programme and its components. The indicative logframe matrix will evolve during the lifetime of the action: new lines will be added for including the activities as well as new columns for intermediary targets (milestones) for the output and outcome indicators whenever it is relevant for monitoring and reporting purposes. Note also that indicators should be disaggregated by sex whenever relevant.

<table>
<thead>
<tr>
<th>Results chain</th>
<th>Indicators</th>
<th>Baselines (incl. reference year)</th>
<th>Targets (incl. reference year)</th>
<th>Sources and means of verification</th>
<th>Assumptions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overall objective: Impact</td>
<td>To contribute to the enhancement of security of the Belarus-Ukraine state border and to enhance good neighbourly relations, cooperation and coordination between Belarus and Ukraine in line with the principles of integrated border management</td>
<td>Public perception of border security</td>
<td></td>
<td>Official documents, public opinion surveys</td>
<td>International situation remains sufficiently stable</td>
</tr>
<tr>
<td>Specific objective(s): Outcome(s)</td>
<td>1. To finalise the demarcation of the Belarus-Ukraine state border. 2. To enhance the efficiency and effectiveness of the work of customs and border guard services at the Novaya Huta – Novi Yarilovychi border crossing point. To reduce time needed to carry out customs and border crossing formalities for trucks and buses. 3. To facilitate border crossing and reduce queuing time for citizens.</td>
<td>Kilometres of demarcated border 404 km (2017) 200 cargo vehicles, 40 buses (2017) Average time needed for checking one bus or truck 3 hours (2017) Average time spent in queue 10 minutes (2020)</td>
<td>1.084 km (2020)</td>
<td>Physical existence of border posts</td>
<td>International situation remains sufficiently stable</td>
</tr>
</tbody>
</table>

¹ Mark indicators aligned with the relevant programming document mark with '*' and indicators aligned to the EU Results Framework with '**'.

[20]
The Belarus-Ukraine state border is marked with clearly visible border signs. Border demarcation documents are produced and signed.

A stationary X-ray scanning complex is installed at Novaya Huta, and scanning data is shared by Ukraine and Belarus.

A mobile application has been designed, developed and launched.

<table>
<thead>
<tr>
<th>Outputs</th>
<th>Kilometres of demarcated border</th>
<th>Number of signed border protocols (one for each border post) (approximate number)</th>
<th>Number of installed X-ray scanning complex</th>
<th>Number of Mobile applications</th>
<th>Physical existence of border posts, photos Signed border protocols</th>
<th>Physical existence of the X-ray scanning complex</th>
<th>Physical existence of the mobile apps</th>
<th>Ukraine and Belarus remain committed to the tasks, allocate sufficient number of staff to work alongside EU/IOM and implement the activities funded through national co-financing in a timely manner</th>
</tr>
</thead>
</table>