

Information Assurance strategy (10/20)

10. [A Director] introduced 10/20 by recapping that in December 2009 he had agreed to bring the IA debate back to the Board, after the technology strategy had identified IA as a risk. The purpose of the paper was to seek the Board's views on whether the IA went far enough, or whether there was more to do. The Security Committee had already endorsed the paper, and now Board approval was required.

11. Outlined the Service's risk-based approach to IA, which aims to ensure the availability, confidentiality, and integrity of the Service's information. The Service needs to reduce the risk of failure and compliance failure; it needs to ensure that it can account for the conduct of people using the information; and it needs to ensure that information is not retained when there is no legal justification. went on to outline the legacy issues involved in

storage systems, and to set out the strategy, which aims to reduce the number of silos.

Page 4

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12. The Board welcomed the paper, and, after a wide-ranging discussion, endorsed the strategy. The discussion covered the following points:

a. The IA problem is complex and large-scale, and [a team] needs to be strengthened to manage the programme of work. [A programme] will improve the situation, but still leaves a major residual risk.

b. An issue remains [REDACTED]

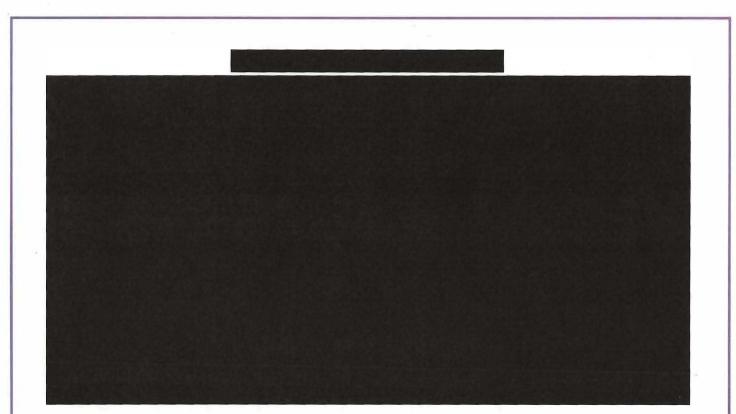
c. It is important that the Board finds a way to engage the SMG on IA issues in order to reduce the information vulnerabilities that depend on people: a culture shift is needed.

d.

e. The IA issues that are most important to the Service do not align with the IA requirements that are needed to get external IAMM accreditation. The Board agreed to prioritise the Service's risks; however, it needed to do enough to meet at least the minimum standard in order to preserve the Service's reputation externally, particularly given advisory role in this space. The Service should also be upfront externally about this decision in order to explain why our IAMM rating is not as healthy as it could be.

f. Compliance risks need to be looked at in the context of other information policy risks, for example around bulk data: at the moment the Board looks at these in two chunks.

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Page 6